

# Transportation, Facilities, Food & Nutrition Services

Scott Little  
Associate Executive Director  
[slittle@msbo.org](mailto:slittle@msbo.org) 517.327.2582

These areas represent  
significant resources in  
districts

Consider:

## Cost of a Bus

- 71 passenger Conventional -  
\$80,000

## Cost of a High School

- Approximately \$150 per square foot
- 130,000 square foot school
- **\$19,500,000**

## School Meals (MI)

- \$320 Million plus
- Commodity Entitlement Dollars in MI  
- \$37 Million
- Title 1 dollars directly related to free and reduced apps



## STUDENT TRANSPORTATION BENCHMARKING SURVEY



Michigan School Business Officials

in conjunction with

Management Partnership Services, Inc.

July 2013

## Critical Performance Indicators

- Cost per student
- Cost per bus
- Buses per 100 students

## Controlling Transportation Costs

### Fill



### Reuse It



## What to DO?

- Evaluate policy
  - Distance to school, distance to stop, ride time
- Evaluate operational practices
  - Routing strategies, contracts, fleet maintenance practice
  - Shared services
- Evaluate bell times
- Evaluate use of technology
- Fuel purchasing

## Bus Purchasing

- Avg fleet age is now at 10 yrs. 50% of buses in MI are this age or older
- MSBO Bus Purchase Program
- Leasing
  - [Msbo.org](http://Msbo.org) – Support Services – Transportation



## MSU braces for worst as funding cuts likely

University eliminating 250 jobs in anticipation of budget fallout

MATTHEW MILLER • MRMILLER@LSJ.COM • SEPTEMBER 20, 2009 • FROM LANSING STATE JOURNAL

National Association  
of Manufacturers

### Custodial Jobs Cut

MSU already eliminated 19 custodial positions this summer. It also announced that it wouldn't be cleaning the offices of professors and staff any longer, though departments could still choose to pay for the service.

"Logic tells you that there's some number of support personnel that you can't go below and still be able to operate a university," Poston said. "We're trying to find what that point is."

## 2014 Facilities Benchmarking

- 14 years – 10 surveys
  - 111 districts reported (403 over time)
- 22 Key measures
- District Size – Regions
- Year to Year
- Self calculating worksheet



## Highlights

- Custodial Contracting
  - 16.1% (24 districts) – 2009
  - 28.2% (31 districts) – 2011
  - 43.4% (47 districts) – 2013
  
  - Mackinaw Center 2011 – 31.5% (173 of 550 districts)
  - Mackinaw Center 2015 – 52.2% (283 of 545 districts)
  
  - 6.6% had contracted in 2003

## Impact of Cuts Made 2000-2014

- Maintenance - % of Total Expenditures
  - 7.83% to 6.32% reduction of 19.28%
  
- Maintenance Expenditures per Sq Ft
  - \$3.43 to 3.22 decrease of 6.12%

## Square Footage per (increased)

- Total Buildings and Grounds: 87.18%
  - Custodial: 29.20% (23,303 → 32,914)
  - Skilled Trades: 40.83% (132,000 → 185,890)
  - Supervisory: 86.16% (360,000 → 670,170)

- Do benchmarks represent optimum?

## Conclusions?

- Quantitative
  
- Implemented:
  - Sub contracting
  - Equipment
  - Work order tracking
  - Building controls
  - Energy Efficiency

## Quantitative vs Qualitative

- Preservation of resources
  - Support maintenance
  
- Cleanliness
  
- Documentation
  - Inspection
  - Maintenance productivity
  - Compliance
    - Associated fees



## National School Lunch Act - 1946

- It is hereby declared to be the policy of Congress, as a **measure of national security, to safeguard the health and well-being of the Nation's children and to encourage the domestic consumption of nutritious agricultural commodities and other food**, by assisting the States, through grants-in aid and other means, in providing an adequate supply of food and other facilities for the establishment, maintenance, operation and expansion of nonprofit school lunch programs.”

## Food and Nutrition

- Self supporting
- Generate revenue
  - Contribute to general fund
- Maximize participation
  - Impact of nutritional guidelines
- Administrative Reviews now include business office

## Healthy Hunger Free Kids Act (HHFKA)

- Nutritional Guidelines
  - Whole grains
  - More fruits and vegetables
  - Reduced sodium
- Smart Snacks – Competitive foods
  - All food sold during the school day (midnight to 30 minutes after school) must be compliant with guidelines
    - School stores, fund raiser, ala carte sales
    - Cupcake Bill
  - Local Wellness Policy (LWP)
  -
- Professional Standards
- Community Eligibility Option (CEO) or Provision (CEP)
  - Universal breakfast and lunch

## Contracting of Support Services

- RFP and contract is key
  - Including a good specification
- Manage contractor
- Employee Concessions
  - Caution

## Upcoming Networking Opportunities

- Facilities Directors Conference – 10/2/16 – 10/4/16
- Food Service Committee – 9/23/16
- Transportation Committee – 10/7/16
- Facilities Committee – 11/8/16

Questions?

## Critical Positions

- Value the roles
  - Support with resources, training
- First and last employees to see students each day
- Provide healthy, nutritional meals
- Provide safe, clean environments

Thank you

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[slittle@msbo.org](mailto:slittle@msbo.org)  
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